## PROPOSED OUTLINE OF B.A. WITH PUBLIC ADMINISTATION 2016-17 (CREDIT-132)

				ISTATION 2016-17 (CREI		1 m
Sem.	Course Code	Course	Course PROPOSED	Course Name	Credits	Award Type
		English-I			06	100 ESE=70 IA=30
	PUBA 101	DSC-IA	Core Course	Administrative Theory	06	100 ESE=70 IA=30
	10211101	DSC-2A	Core Course		06	100 ESE=70 IA=30
I	(English/MIL	AECC-1	Ability Enhancement		04	100 ESE=70 IA=30
1	Communication)/	Thee I	Compulsory Course			100 ESE=70 IN=30
	Environmental Science		Compaisory Course			
	Total			L	22	
	English/Hindi	MIL-1/Hindi-1	Core Course		06	100 ESE=70 IA=30
	PUBA 201	DSC-1B	Core Course	Indian Administration	06	100 ESE=70 IA=30
	1 OBA 201	DSC-1B DSC-2B	Core Course	mdan Administration	06	100 ESE=70 IA=30
II	(English/MIL	AECC-2	Ability Enhancement		04	100 ESE=70 IA=30
	Communication)/	ALCC-2	Compulsory Course		04	100 ESE=70 IA=30
	Environmental Science		Compulsory Course			
	Total				22	
			Core Course	1	06	100 ESE=70 IA=30
	English-2	DCC 1C		A during to the Control of the Contr		
111	PUBA 301	DSC-1C	Core Course	Administrative Thinkers	06	100 ESE=70 IA=30
III	DVID 4 202	DSC-2C	Course Course		06	100 ESE=70 IA=30
	PUBA 302	SEC-I	Skill Enhancement	Computer Awareness & Office Management	04	100 ESE=70 IA=30
		Total		Office Management	22	
	Hindi	MIL-2/Hindi-2	Core Course		06	100 ESE=70 IA=30
	PUBA 401	DSC-1D	Core Course	Development	06	100 ESE=70 IA=30
	FUDA 401	DSC-1D	Core Course	Administration	00	100 ESE-70 IA-30
		DSC-2D	Core Course	7 turimistration	06	100 ESE=70 IA=30
IV		DSC-2D	Core Course			100 LSL=70 IA=30
	DVID 4 400	25.2	G1 111 TO 1			100 EGE 50 11 20
	PUBA 402	SEC-2	Skill Enhancement	Human Resource &	04	100 ESE=70 IA=30
			Course	Logistic Management	+	
	Total	250.2	- C1 111 TD - 1		22	100 EGE 50 11 20
	PUBA 501	SEC-3	Skill Enhancement	Leadership Styles &	04	100 ESE=70 IA=30
			Course	Conflict Management		100 707 7071 70
	PUBA 502	DSE-1A	Discipline Specific	Local Governance IA		100 ESE=70 IA=30
		Option-1	Elective	9.0		
		0.70		OR		
V		OR		Contemporary Issues &	06	
,	DI ID 4 502	DSE-1A	-do-	Concerns in Indian		
	PUBA 503	Option -2		Administration		
		DSE-2A	Discipline Specific		06	100 ESE=70 IA=30
			Elective			
	PUBA 504	GE-1	Generic Elective	Disaster Management	06	100 ESE=70 IA=30
	Total				22	
	PUBA 601	SEC-4	Skill Enhancement	Stress & Time	06	100 ESE=70 IA=30
			Course	Management		
	PUBAL 602	DSE-1B	Discipline Specific	Public Policy &	1	100 ESE=70 IA=30
		Option -1	Elective	Administration in India	1	
VI		OR		OR	06	
\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \		DSE-1B	do-	Public & Finance		
	PUBA 603	Option -2		Administration		
		DSE-2B	Discipline Specific		06	100 ESE=70 IA=30
			Elective		1	
	PUBA 604	GE-2	Generic Elective	E-Governance	06	100 ESE=70 IA=30
		Total			22	

Sr. No.	Course	Course Name	Semester	Course Code	Award Type	Credits	Max.
1	Public Administration	Administrative Theory (Core Course)	1	PUBA101TH	Theory (ESE)	6 (5L+1T)	70
2	Public Administration	Administrative Theory (Core Course)	1	PUBA 101IA	Internal Assessment (CCA)		30
3	Public Administration	Indian Administration (Core Course)	2	PUBA 201TH	Theory (ESE)	6 (5L+1T)	70
4	Public Administration	Indian Administration (Core Course)	2	PUBA 201IA	Internal Assessment (CCA)		30
5	Public Administration	Administrative Thinkers (Core Course)	3	PUBA 301TH	Theory (ESE)	6 (5L+1T)	70
6	Public Administration	Administrative Thinkers (Core Course)	3	PUBA 301IA	Internal Assessment (CCA)		30
7	Public Administration	Computer Awareness & Office Management (SEC)	3	PUBA 302TH	Theory (ESE)	4 (2L+2T)	70
8	Public Administration	Computer Awareness & Office Management (SEC)	3	PUBA 302IA	Internal Assessment (CCA)		30
9	Public Administration	Development Administration (Core Course)	4	PUBA 401TH	Theory (ESE)	6 (5L+1T)	70
10	Public Administration	Development Administration (Core Course)	4	PUBA 401IA	Internal Assessment (CCA)		30
11	Public Administration	Human Resource & Logistic Management (SEC)	4	PUBA 402TH	Theory (ESE)	4 (2L+2T)	70
12	Public Administration	Human Resource & Logistic Management (SEC)	4	PUBA 402IA	Internal Assessment (CCA)		30
13	Public Administration	Leadership Styles & Conflict Management (SEC)	5	PUBA 501TH	Theory (ESE)	4 (2L+2T)	70
14	Public Administration	Leadership Styles & Conflict Management (SEC)	5	PUBA 501IA	Internal Assessment (CCA)		30
15	Public Administration	Local Governance (DSE) option 1 A	5	PUBA 502TH	Theory (ESE)	6 (5L+1T)	70
16	Public Administration	Local Governance (DSE) option 1 A	5	PUBA 502IA	Internal Assessment (CCA)		30
17	Public Administration	Contemporary Issues and Concerns in Indian Administration (DSE) Option 2A	5	PUBA 503TH	Theory (ESE)	6 (5L+1T)	70
18	Public Administration	Contemporary Issues and Concerns in Indian Administration (DSE) option 2 A	5	PUBA 503IA	Internal Assessment (CCA)		30
19	Public Administration	Disaster Management (GE)	5	PUBA 504TH	Theory (ESE)	6 (5L+1T)	70
20	Public Administration	Disaster Management (GE)	5	PUBA 504IA	Internal Assessment (CCA)		30
21		Stress & Time Management (SEC)	6	PUBA 601TH	Theory (ESE)	4 (2L+2T)	70
22	Public Administration	Stress & Time Management (SEC)	6	PUBA 601IA	Internal Assessment (CCA)		30
23	Public Administration	Public Policy & Administration in India (DSE) 1B	6	PUBA 602TH	Theory (ESE)	6 (5L+1T)	70
24	Public Administration	Public Policy & Administration in India (DSE) 1B	6	PUBA 602IA	Internal Assessment (CCA)		30
25	Public Administration	Public Finance & Administration (DSE) Optional 2B	6	PUBA 603TH	Theory (ESE)	6 (5L+1T)	70
26	Public Administration	Public Finance & Administration (DSE)2B	6	PUBA 603IA	Internal Assessment (CCA)		30
27	Public Administration	E-Governance (GE)	6	PUBA 604TH	Theory (ESE)	6 (5L+1T)	70
28	Public Administration	E-Governance (GE)	6	PUBA 604TH	Internal Assessment (CCA)		30

# Public Administration Syllabus( Regular) BA – 1<sup>st</sup> Year (Semester-I) CC-1A Core Course

Code DSC: PUBA 101

**Course: Administrative Theory** 

Course Code	CODE – CC: PUBA	CODE – CC: PUBA 101	
Credits-6	L (L=Lecture)	T (T= Tutorial)	
	L- 5,	T-1	
Course Type	Core Course		

## **Semester End Examination System:**

Maximum Marks Allotted	Minimum Pass Marks	Time Allowed
70	32	3.00 Hrs.

## **Continuous Comprehensive Assessment (CCA) Pattern:**

Minor 7	Γest	Class Test/ Tutorials/Assignments	Attendanc	Total Marks
(Marks)	)	(Marks)	e	
Test	15	10	5	30

## **Course Content**

Unit	Topic			
I	Public Administration : Meaning, Nature, Scope and Significance.			
	Evolution of Public Administration.			
	Public and Private Administration : Similarities and Dissimilarities.			
	Public Administration as an Art and Science.			
	Relationship of Public Administration with Political Science, Sociology and			
	Economics.			
	New Public Administration:			
	New Public Management			
II	Principles of Organization-: Hierarchy,			
	Unity of Command, and Span of Control,			
	.Centralization: Meaning, merits & demerits			
	Decentralization: Meaning, merits & demerits			
	Delegation: meaning, need, elements and hindrances			
	Supervision: meaning, need and methods of supervision			
	Authority and Responsibility			
III	Forms of Organization: Meaning,			
	Elements and Basis of Organization.			
	Formal and Informal Organization: Meaning, Significance.			
	Difference between Formal and Informal Organization			
	Theories of Organization: Brief introduction of Scientific Management Theory,			
	Human Relations Theory			
	Bureaucratic Theory			
IV	Decision making: meaning, types and functions			
	Leadership: meaning, types and functions			
	Communication: meaning, importance and types			
	Coordination: meaning, importance and methods of effective coordination			

#### **Books and References**

- 1. Bhagawan, Vishnu Bushan; Vidya Public Administration, S. Chand and Company New Delhi. 1994
- 2. Avasthi and Maheswari Public Administration, Laxmi Narayan Agarwal, 2000.
- 4. Sharma, M.P. Public Administration (Theory Concept), Kitab Mehal Allahabad 2007.
- 5. Maheshwari, Sriram Administrative Theory, Mcmilan New Delhi, 2009.
- 7. Fadia & Fadia Public Administration, Sahitya Bhawan Publication Agra, 2007.
- 8. Tyagi, A.R. Principles \$ Practice of Public Administration 1987.
- 9. Chakrabarty, Bidyut and Chand; Prakash, Public Administration in a Globalizing World: Theories and Practices, Sage, New Delhi, 2012.
- 10. Srivatava, Smita Theory and Practice of Public Administration, Pearson, 2011.
- 11. Singh, Hoshiar and Sachdeva; Pradeep, Public Administration Through Practice, Pearson, 2010.
- 12. Basu; Rumki, Public Administration (Concepts and theories) Sterling Publishers, New Delhi 1994

# $\begin{array}{c} \textbf{Public Administration Syllabus} \\ \textbf{BA} - \textbf{1}^{st} \ \textbf{Year (Semester-II)} \end{array}$

DSC-1B Core Course Code: PUBA 201

**Course: Indian Administration** 

Course Code	CODE – CC: BA P	CODE – CC: BA PA 201	
Credits-6	L (L=Lecture)	T (T= Tutorial)	
	L- 5	T-1	
Course Type	Core Course		

## **Semester End Examination System:**

Maximum Marks Allotted	Minimum Pass Marks	Time Allowed
70	32	3.00 Hrs.

## Continuous Comprehensive Assessment (CCA) Pattern:

Minor 7 (Marks)		Class Test/ Tutorials/Assignments (Marks)	Attendance	Total Marks
Test-I	15	10	5	30

## **Course Content**

Unit	Topic
I	Evolution of Indian Administrative System: Brief account of Indian Administration
	during ancient period, Mughal period, British Rule and after Independence.
	Indian Administration: Nature, Legacy and Features of Indian Administration.
II	Civil Services in India: Structure of Civil Services,
	Nature, Role and Rationale
	Recruitment of Civil Services,
	Recruitment agencies: Union Public Service Commission: Organization Structure,
	Functions and Role
	State Public Service Commission: Organization Structure, Functions and Role
III	Constitutional Authorities:
	Finance Commission: Organizational structure, functions and role,
	Election Commission: Organizational structure, functions and role,
	Comptroller and Auditor General of India: Organizational structure, functions and
	role.
IV	Problem of corruption in Indian Administration: Meaning, Causes and Control,
	Lok Pal and Lokayukta: Role and responsibilities
	Citizen's Charter: meaning, significance
	Right to Information Act, 2005: Objectives and main provisions

#### **Books and References**

- 1. Basu, D.D. Introduction the study of Indian constitution Lexis Nexis 2009.
- 2. Pyle, M.V. India's constitution Asia Publishing House 1962.
- 3. Ghai, Indian Govt and Politics
- 4. Johari, J.C. Indian Political System Anmol Publications, 1996.
- 5. Maheswari, S.R. Indian Administration Orient Blackswan 2000
- 6. Jha, Rajesh K. Public Administration in India, Pearson, 2010
- 7. Singh, Hoshiar & Singh, Pankaj Indian Administration, Pearson 2010
- 8. Mitra, Subrata K. The Puzzle of India's Governance, Cambridge University Press, New Delhi, 2011.

# Public Administration Syllabus BA-II<sup>nd</sup> Year (Semester-III)

Core Course-DSC-1-C Code: PUBA 301

## **Course: Administrative Thinkers**

Course Code	Code – PUBA 301	
Credits-6	L (L=Lecture)	T(T=Tutorial)
	L-5,	T-1
Course Type	Core Course/Major	

## **Semester End Examination System:**

Maximum Marks Allotted	Minimum Pass Marks	Time Allowed
70	32	3.00 Hrs

**Continuous Comprehensive Assessment (CCA) Pattern:** 

Minor Test	Class	Attendance	Total Marks
(Marks)	Test/Tutorials/Assignments		
	/Quiz/Seminar(Marks)		
15	10	5	30

## **Course Content and Credit Scheme**

Unit	Topic
I	i Kautilya: Brief Life Sketch, Administrative Features of Kautilya's Arthshastra
	ii Saptang Theory or Elements of State and Role of King and Qualities
	iii Mahatma Gandhi Brief Life Sketch Concept of Ideal State
	iv Democracy and Administration, Theory of Trusteeship, Nonvionalce and Satyagrah
II	i. F.W. Taylor: brie life sketch
	ii. Principles of Scientific Management, Mental Revolution, Incentive wage
	system
	iii. Elton Mayo Brief life Sketch, Human Relation Theory, Hawthorne
	Experiments, Importance, effects of Hawthorne Experiments.
III	i Max Weber: brief life sketch, Theory of Authority Structure, Theory of Bureaucracy
	ii Herbert Simon: brief life sketch, Classification of Decisions, Steps in decision
	making
	iii Simon's Bounded Rationality Model
IV	i. Abraham Maslow: brief sketch, The Need Hierarchy Theory of Motivation
	ii. Frederick Herzberg: brief life sketch: Two Factor or Motivation Hygiene
	Theory,
	iii. Job Enrichment

#### **BOOKS RECOMMENDED:**

1 D. Ravindra Prasad, V.S. Administrative Thinkers, Sterling Publishing House, Prasad and P. Satyanaryana New Delhi.

2 S.R Maheshwari Administrative Thinkers, Mac Millan India Limited,

New Delhi.

3 M.K. Gandhi: Hind Swaraj, Navajvan, Ahmedabad.

4 F.W. Taylor: Scientific Management, Harper and Row Publishers,

USA.

5 Luther Gullick & Lyndall

Urwick:

Papers- in Sciences of Administration, Columbia

University Press, New York.

6 George Elton Mayo The Human Problems of Industrial Civilization,

Harvard Business School Boston.

7 Chester I. Barnard: The Functions of Executive, Harvard University

Press, Cambridge.

8 Max. Weber: Economy and Society translated and edited by

Guenther Roth & Claus Wittich , Bedminister Press

New York.

9 Abraham Maslow: Motivation and Personality, Harper & Row, New

York.

**10** Douglas Mc Gregor: Leadership and Motivation, MIT Press, Boston.

11 R.N. Singh Management Thought & Thinkers Sultan Chand and

Sons, New Delhi.

12 Prasad & Narayanan : Administrative Thinkers.

13 Navin Mathur: Management Thought, National Publishing House,

Jaipur.

# Public Administration Syllabus BA-II<sup>nd</sup> Year (Semester-III)

Skill Enhancement Course ;SEC-1 Code: PUBA 302

**Course: Computer Awareness & Office Management** 

Cu	disc. Computer rivareness & (	mine management	
Course Code	Code – PUBA 302		
Credits-4	L (L=Lecture)	T(T=Tutorial)	
	L-2,	T-2	
Course Type	Core Course/Major		

## **Semester End Examination System:**

Maximum Marks Allotted	Minimum Pass Marks	Time Allowed
70	32	3.00 Hrs

## **Continuous Comprehensive Assessment (CCA) Pattern:**

	Class Test/Tutorials/Assignments /Quiz/Seminar(Marks)	Attendance	Total Marks
15	10	5	30

Unit	Topic
I	i. Computer: Design, Architecture: Operating System
	ii. MS Office Tools (Word, Power Points, Excel etc.)
	iii. Internet & Email etc
	iv. Importance of Computers in Office Management
II	Office and Office Management- meaning of office, function of office, primary and administrative functions, importance of office. Concept of paperless office, Definition and elements of office management duties of an Office Manager
III	Meaning and importance of filing, essential of good filing system. Office Record
	Management- Meaning, importance of record keeping management, principles of
	record management and types of records kept in organization
IV	Office Machines and equipments- Importance objectives of office machines. Office
	Safety & Security-Meaning importance of office Safety, safety hazards and steps to
	improve office safety. Security hazard and steps to improve office security, Cyber
	Crimes. Measurement of Office Work – Importance purpose, difficulty in measuring
	office work.

## Books Recommended:

- 1. J.R. Monga, Basic Financial Accounting, Mayur Paper backs, Darya Gang, New Delhi.
- 2. S.N. Maheshwari, Financial Accounting, Vikas Publication, New Delhi
- 3. P.C. Tulsian, Financial Accounting, Tata McGraw Hill, New Delhi
- 4. Ashok Sehagal and Deepak Sehgal, Fundamentals of Financial Accounting, Taxmann. New Delhi
- 5. R. Narayna Swamy, "Financial Accounting" PHI Pvt., New Delhi
- 6. S.P. Jain and K.I. Narang, Advanced Accounting, Kalyani Publishers New Delhi

7. Naseem Ahmed, Nawab Ali Khan, M.L. Gupta, Financial Accounting, Ane Books Pvt. Ltd. New Delhi.

## Public Administration Syllabus BA-II Year (Semester-IV)

Core Course PUBA 401

**Course: Development Administration** 

Course Code	CODE- PUBA401	
Credits-6	L (L=Lecture)	T(T=Tutorial)
	L-5	T-1
Course Type	Core Course/Major	

## **Semester End Examination System:**

Maximum Marks Allotted	Minimum Pass Marks	Time Allowed
70	32	3.00 Hrs

Minor Test (Marks)	Class Test/Tutorials/Assignments /QUIZ/SEMINAR(Marks)	Attendance	Total Marks
15	10	5	30

Unit	Topic
I	i. Development: Definition, Nature and Dimensions of Development
	ii. Problems of Development in Developing Countries
	iii. Sustainable Development: Concept, Features and significance
II	i. Development Administration: Meaning Nature, and Scope
	ii. Essential Features of Development Administration
	iii. Difference between Traditional and Development Administration
III	i. Machinery for Planning in India NITI Aayog, Organization, Functions and Role
	ii. National Development Council, Function and Role
	iii. State Planning Board, Organization, Function and role with special reference to
	Himachal Pradesh
IV	Participation and Role of various Agencies in Development Administration
	i. Political Parties
	ii. Local Bodies
	iii. NGO's
	iv. Self Help Groups (SHGs)
	v. Bureaucracy

#### **Books Recommended:**

- 1 R.D.Sharma, Development Administration, Theory&Practice, Deep&Deep Publications, New Delhi
- 2 Mamta Kaushal Mokta ,Development Administration in India, Student Publications,Shimla.
- 3 Mary Parmar, Development Planning in India, Reliance Publications New Delhi.
- 4 Issues in Development Administration in India, Reliance Publications New Delhi.
- 5 Shiv Raj Singh, Bureacracy &Rural Development, Mittal publications, New Delhi.
- 6 Sanjeev Mahajan, Public Undertakings in India, Devika publications, New Delhi.
- 7 S.L.Goel, Social Welfare Administration, Deep&Deep Publications, New Delhi
- 8 Swinder Singh, Development Administration, New Academaic Publisher Jalandhar.
- 9 K.K.Puri and G.S.Barara, Development Administration in India (Hindi Medium) Bharat Prakashan, Jalandhar.
- 10 Dwight Waldo, Temporal Dimension of Development Administration, 1970
- 11 F.W. Riggs, The Idea of Development Administration, in E.W. Weidner (ed.)

# Public Administration Syllabus BA-II Year (Semester-IV)

Skill Enhancement Course ;SEC-II Code : SEC-01;PUBA402

Course: Human Resource & Logistic Management

Course Code	CODE-SEC:PUBA402	_
Credits-4	L (L=Lecture)	T(T=Tutorial)
	L-2,	T-2
Course Type	Core Course/Major	

## **Semester End Examination System:**

Maximum Marks Allotted	Minimum Pass Marks	Time Allowed
70	32	3.00 Hrs

Continuous Comprehensive Assessment (CCA) Pattern:

Continuous Comprehensive Assessment (CCA) I attern.				
Minor Test	Class	Attendance	Total Marks	
(Marks)	Test/Tutorials/Assignments/QUIZ/SEMINAR(Marks)			
	/QUIZ/SEMINAR(Marks)			
15	10	5	30	

Unit	Topic	
I	i. Meaning, Nature, Scope & Significance of Human Resource Management (HRM)	
	ii. Objective & Function of Human Resource Management	
	iii. Qualities of Human Resource Manager/Personnel Manager	
II	Human Resource Planning Meaning, Objectives and Need, Factors affecting Human Resource	
	Planning, HR Problems.	
III	Logistics-Concept, Principles and Forms, Logistics Management: Conceptual Framework	
	Logistics Management: Components: Procurement of Material and Inventory Control	
	(Economic Order Quantity, ABC and VED Analysis), Material Handling and Packaging,	
	Transportation, Warehousing Storage and Security, Logistics Information System	
IV	Logistic Management: Emerging Trends Green Logistics Effective Logistics Management:	
	Challenges (Human Resource Management, Financial Management, Inventory/Materials.	
	Outsourcing, Customer Satisfaction etc)	

#### **Books Recommended:**

- 1. Allawadi, Satish Chand Rakesh P. Singh, 2001, Logistics Management (Second Edition), Prentice Hall India, New Delhi
- 2. Agarwal, D.K., 2012, Text book of logistics and Supply Chain Management (Reprint), Macmillan, Delhi.
- 3. Bhattacharya, S.K., 2010 Logistics Management-Definition, Dimensions and Functional Applications (Reprint), Sultan Chand and Sons, Delhi.
- 4. Ismail Reji, 2013 Logistics Management, Excel Books India, Delhi
- 5. Raghuram, G and N. Rangaraj, Logistics and Supply Chain Management-Cases and Concepts, Macmillan India, Delhi.
- 6. Sople, Vinod, V. 2013, Logistics Management 9Third edition). Dorling Kindersley India, New Delhi.

## Public Administration Syllabus BA-III Year (Semester-V)

Skill Enhancement Course ;SEC-III Code : SEC-III ;PUBA501

**Course: Leadership Styles and Conflict Management** 

Course Code	CODE-SEC:PUBA501	
Credits-4	L (L=Lecture)	T(T=Tutorial)
	L-2,	T-2
Course Type	Core Course/Major	

## **Semester End Examination System:**

Maximum Marks Allotted	Minimum Pass Marks	Time Allowed
70	32	3.00 Hrs

Minor Test (Marks)	Class Test/Tutorials/Assignments /QUIZ/SEMINAR(Marks)	Attendance	Total Marks
15	10	5	30

Unit	Topic		
I	i. Meaning of Leadership		
	ii. Types of Leadership		
	iii. Qualities and Functions of Leadership		
	iv. Leadership Styles viz Autocratic style, Democratic style and Laissez Faire style		
II	i. Nature and Causes of Organizational Conflicts		
	ii. Conflicts in an Organisation: Types and Levels of Conflicts		
	iii. Criteria for Conflict Management		
III	i. Bargaining strategies in negotiation		
	ii. Negotiation process Stages		
	iii. Techniques of Negotiations: Third-party Negotiations		
IV	i. Styles of Handling Inter-personal Conflicts and Managing Conflict Management		
	Process: Case Studies		
	ii. The Arbitration and Conciliation (Amendment) Act, 2015		

#### **Books**

- 1. Bernard M. Bass, 1985, Leadership and Performance Beyond Expectations, Free Press, New York.
- 2. C.K.W. DeDreu & E.Van de Vliert (Eds.), 1997, Using Conflict in Organizations, Sage, London.
- 3. D.G. Pruitt & P.J. Carnevale, 1993, Negotiation and Social Conflict, Open University Press, England.
- 4. Deepak Malhotra, 2016, Negotiating the Impossible: How to Break Deadlocks and Resolve Ugly Conflicts (without Money or Muscle). Berrett-Koehler Publishers, Oakland CA
- 5. Deepak Malhotra and Max H. Bazerman, 2008, Negotiation Genius: How to Overcome Obstacles and Achieve Brilliant Results at the Bargaining Table and Beyond, Bantam Dell, Random House Inc., New York.
- I William Zartman, 2007, Negotiation and Conflict Management: Essays on Theory and Practice (Security and Conflict Management), Routledge, New York.
- 7. L.D. Brown, 1983, Managing Conflict at Organizational Interfaces, Reading, Addison-Wesley, M.A.
- 8. M.Afzalur.Rahim, 2001, Managing Conflict in Organizations (3<sup>rd</sup> Ed.), Quorum Books, Westport, CT.
- 9. Shay & Margaret McConnon, 2008, Conflict Management in the Workplace: How to Manage Disagreements and Develop Trust and Understanding, How to Books Ltd., U.K.
- 10. Wendel.L. French & Cecil.H. Bell Jr, 1999, Organization Development: Behavioral Science Interventions for Organization Improvement(6<sup>th</sup> Ed.) Englewood Cliffs, Prentice-Hall, N.J.
- 11. William W.Wilmot and Joyce L. Hocker, 2005, Interpersonal Conflict, Mc Graw-Hill Higher Education.

## **Reading List**

Government of India, The Gazette of India Extraordinary PART II- Section 1, New Delhi, Friday, January 1, 2016 <a href="https://www.indiacode.nic.in/acts-in-pdf/2016/201603.pdf">www.indiacode.nic.in/acts-in-pdf/2016/201603.pdf</a>.

## **Public Administration Syllabus** BA-III Year (Semester-V) DSE

Code: DSE-01; PUBA502 Option IA Course: Local Government in India

Course Code	CODE-SEC:PUBA502	
Credits-6	L (L=Lecture)	T(T=Tutorial)
	L-5,	T-1
Course Type	Core Course/Major	

## **Semester End Examination System:**

Maximum Marks Allotted	Minimum Pass Marks	Time Allowed
70	32	3.00 Hrs

Minor Test (Marks)	Class Test/Tutorials/Assignments /QUIZ/SEMINAR(Marks)	Attendance	Total Marks
15	10	5	30

Unit	Topic		
I	i. Evolution of Local Government in India		
	ii. Local Government under British Rule and Post Independent period		
	iii. Local Self government- Meaning, Nature and significance		
II	i. Organization and Functions of Gram Panchyat		
	ii. Panchyat Samiti-Organisation, Structure and Function		
	iii. Zila Parishad- Organisation, Structure and Function		
	iv. 73 <sup>rd</sup> Constitutional Amendment Act- Main Features		
III	i. Municipal Corporation: Organisation, Structure and Functions		
	ii. Power and Function of Mayor and Municipal Commissioner		
	iii. Municipal Committee/Council/Nagar Panchyat Organization and functions.		
	iv. Main Features of 74 <sup>th</sup> Constitution Amentment		
IV	i. Finance of Local Self Bodies		
	ii. Reasons for Poor Financial Position and suggestion		
	iii. Machinery for Supervision & Control over Local Bodies		

#### **Reading List**

- 1. Maheshwari, S.R. : Local Vovernment in India, Agra Lakshmi Naraian Agra Latest ed.
- 2. Bhayana Sahib Singh: Local Government in India, New Academic Publishing Company Jalandhar, 1986.
- 3. Singh, Sahib and Singh, Swinder: Local Government in India, New Academic Publishing of Company, Jalandhar 2007.
- 4. Mishra, S.N.: New Horizons in Rural Development Administr5ation, Mittal Publication, New Delhi, 1989.
- 5. Khanna, B.S.: Rural Development in India, Deep and Deep Publication, 1992.
- 6. Singh Mohinder: Rural Development Administrastion and Anti Poverty Programmes Deep and Deep Publication, 1988.
- 7. George Mathew: Panchayati Raj in India: From Legislation to Movement (New Delhi: ISS, 1994)..
- 8. Pardeep Sahni, Alka Dhameja and Uma Medury. 2004. Disaster Mitigation: Experiences and Reflections. PHI, New Delhi.

Vinod K.Sharma. 2013 (2<sup>nd</sup> Edition).

## Public Administration Syllabus BA-III Year (Semester-V)

PUBA503

Code: DSE-01A; Option 02

**Course: Contemporary Issues and Concerns in Indian Administration** 

Course Code	CODE-DSE:PUBA503	
Credits-6	L (L=Lecture) T(T=Tutorial)	
	L-5,	T-1
Course Type	Core Course/Major	

## **Semester End Examination System:**

Maximum Marks Allotted	Minimum Pass Marks	Time Allowed
70	32	3.00 Hrs

Minor Test (Marks)	Class Test/Tutorials/Assignments /QUIZ/SEMINAR(Marks)	Attendance	Total Marks
15	10	5	30

Unit	Topic
I	Challenges of Globalization, Concerns of Public-Private-People Partnerships,
	Corporate Social Responsibility, Issues of Decentralization, Citizen- Centric
	Administration, Human Rights National Human Rights Commission (NHRC)
II	Good Governance, e-governance, citizen charter, consumer Protection Act 1986,
	RTI Act 2005
III	Women Empowerment, Welfare of weaker Sections: SC/ST and OBC's, Welfare
	of Children and Aged
IV	i. Environmental Administration Concept and Significance
	ii. Environmental Protection Act 1986
	iii. National Green Tribunal, Centre Pollution control Board and State Pollution Control
	Board (with Reference to Himachal Pradesh)

#### **Reading List**

- 1. Alka Dhameja (3rd Edition) (2010), Contemporary Issues in Public Administration, New Delhi, Prentice Hall of India
- 2. Deborah M. Kolb and Jean M. Bartunek (Eds.) (1992), Hidden Conflict in Organizations: Uncovering the Behind the Scenes Disputes, Newbury, Sage
- 3. Demetrios Argyrides (2007), Public Administration in Transition: Essays in Honour of Gerald Caiden, U.S, Vallentine Mitchell & Co Ltd
- 4. Dipak Das and Sanjay Kumar Singh (2011), Corporatization of Corporate Social Responsibility, Bangalore, SBS
- 5. E. Vayunandan and Dolly Mathew (Eds.) (2003), Good Governance: Initiatives in India, New Delhi, Prentice Hall of India
- 6. Gerald Caiden (1982), Strategies for Administrative Reform, Lexicon Books
- 7. Gerald Caiden(2007), Administrative Reform, U.S, Aldine Transaction
- 8. Henry Clayton Metcalf and Kenneth Thompson (2003), Dynamic Administration: The Collected Papers of Mary Parker Follett, London, Routledge
- 9. Hoshiar Singh and Pankaj Singh (2011), Indian Adminitration, New Delhi, Pearson
- 10. K.R Gupta (2011), Public Enterprises: Economics and Management, New Delhi, Atlantic
- 11. Jaswal P.S. and Nishtha Jaswal: Public Administration, Raj publishers, Jalladhar, 2000 Environmental Law, pioneer Publications 2000.
- 12. Mukund Rajan Fobind: Global Environmental Policies Oxford University Press 1997
- 13. Mamta Mokta, S.S. Chauhan, S.K. Mahajan and Simmi Agnhotri, "Challenges in Governance, Anamika Publishers, 2011, New Delhi
- 14. Singh Gurnax: Law of Consumer Proction, Bharat Law Publications, 1993
- 15. Aggarwal V.K. Consumer Proction Law & Practice, BLH Publishers Ltd., New Delhi 1993
- 16. Subbian Adikkalam: Human Rights: Philosophy, Promotion, Protection and Cantt. 2006.
- 17. Ansari M. R.: Protecting Human Rights, Maxford books, New Delhi, 2006
- 18. Verma J.S. The Universe of Human Rights, Universal Law Publishing Company, Delhi, 2006

## Public Administration Syllabus BA-III Year (Semester-V)

GE-1

Code : GE-01;PUBA504
Course: Disaster Management

Course Code	CODE-GE:PUBA504	
Credits-6	L (L=Lecture)	T(T=Tutorial)
	L-5	T-1
Course Type	Core Course/Major	

## **Semester End Examination System:**

Maximum Marks Allotted	Minimum Pass Marks	Time Allowed
70	32	3.00 Hrs

Minor Test (Marks)	Class Test/Tutorials/Assignments /QUIZ/SEMINAR(Marks)	Attendance	Total Marks
15	10	5	30

Unit	Topic		
I	Disaster- Meaning, Types, Causes of disaster and effects of disaster		
II	Classification of Disasters- Hazard, Risk and Vulnerability-Natural and Man Made Disasters-		
	Disaster Profile of India. Organizational structure for Disaster management at National &		
	State Level, Role of NDRF		
III	Disaster Management: Act, Policy and Institutional Framework- Disaster Management Cycle		
	with focus of Preparedness. Prevention and mitigation-Disaster Relief and Response-Damage		
	Assessment-Rehabilitation, Reconstruction and Recovery		
IV	Relevance of Indigenous Knowledge-Community based Disaster Management-Disaster		
	Management Strategies-Disaster Management Case Studies		

## **Reading List**

- 1. Anu Kapur. 2006. Disaster in India: Studies in Grim Reality. Rawat Publications, New Delhi.
- 2. Anu Kapur. 2010. Vulnerable India: A Geographical Study of Disasters. Sage India, New Delhi.
- 3. Arulsamy and J. Jeyadevi. 2016. Disaster Management. Neelkamal Publications, New Delhi.
- 4. Dagus O. 2011. Disaster Management: An appraisal of Institutional Mechanisms in India. KW Publishers Pvt Ltd, New Delhi.
- 5. David A. McEntire. 2015 (2<sup>nd</sup> Edition). Disaster Response and Recovery: Strategies and Tactics for Resilience. Wiley, New Jersey.
- 6. M.M.Sulphey. 2016. Disaster Management. PHI Learning, New Delhi.
- 7. Mrinalini Pandey. 2014. Disaster Management. Wiley.
- 8. Pardeep Sahni, Alka Dhameja and Uma Medury. 2004. Disaster Mitigation: Experiences and Reflections. PHI, New Delhi.
- 9. Vinod K.Sharma. 2013 (2<sup>nd</sup> Edition). Disaster Management. Medtech, New Delhi.

## Public Administration Syllabus BA-III Year (Semester-VI)

Skill Enhancement Course ;SEC-IV Code : SEC-04;PUBA601

**Course: Stress & Time Management** 

Course Code	CODE-SEC:PUBA601	
Credits-4	L (L=Lecture)	T(T=Tutorial)
	L-2	T-2
Course Type	Core Course/Major	

## **Semester End Examination System:**

Maximum Marks Allotted	Minimum Pass Marks	Time Allowed
70	32	3.00 Hrs

Minor Test (Marks)	Class Test/Tutorials/Assignments /QUIZ/SEMINAR(Marks)	Attendance	Total Marks
15	10	5	30

Unit	Topic
I	i. Stress: Nature and Symptoms
	ii. Sources of Stress: Environmental, Social, Physiological and Psychological
	iii. Workplace Stress: Major Causes
	iv. Stress and Health: Effects of Stress on Health
II	i. Time Management: Concept
	ii. Waste of Time: Distractions at Workplace
	iii. Time Wasters and Time Savers
	iv. Effects of Poor Time Management on Job Performance
III	i. Effective Methods and Approaches to Manage Stress
	ii. Methods: Yoga, Meditation, Relaxation Techniques
	iii. Approaches: Action-oriented, Emotions-oriented, Acceptance-oriented and
	Adaptation- oriented
	Iv Self awareness and Motivation
IV	Effective Methods and Approaches to Manage Time
	i. Creating an effective environment
	ii. Setting priorities and Goals
	iii. Elimination of non-priorities
	iv. Challenges of Time Management

### **Reading List**

- 1. D.N. Pestonjee, 1998, Stress and Coping: The Indian Experience, Sage Publication, India.
- 2. Dr.Sudhir Dikshit, 2011, Time Management (Hindi) Manjul Publishing House, Bhopal.
- 3. Neiten, W. & Lloyd, M.A, 2007, Psychology applied to Modern life. Thomson Detmar Learning
- 4. P.K.Jha, 2008, Time Management: The Art of Stress Free Productivity, Global India Publications Pvt. Ltd., India.
- 5. Ramesk K. Arora, 2015, Time Management for Happiness and Success, Paragon International Publishers, New Delhi
- 6. Rita Emmett, 2009, Manage Your Time to Reduce Your Stress: A Handbook for the Overworked, Overscheduled and Overwhelmed, Walker Publishing Company, INC., New York.

Tom Marcoux, 2014, Power Time Management: More Time, Less Stress, and Zero Procrastination Your Breakthrough for More Success, Happiness and Time Off, Tom Marcoux Media, LLC

# **Public Administration Syllabus**

BA-III Year (Semester-VI)
Code: DSE- IB; PUBA602 option-I
Course: Public Policy and Administration in India

Course Code	CODE-SEC:PUBA602	
Credits-6	L (L=Lecture)	T(T=Tutorial)
	L-5	T-1
Course Type	Core Course/Major	

## **Semester End Examination System:**

Maximum Marks Allotted	Minimum Pass Marks	Time Allowed
70	32	3.00 Hrs

Minor Test (Marks)	Class Test/Tutorials/Assignments /QUIZ/SEMINAR(Marks)	Attendance	Total Marks
15	10	5	30

Unit	Topic
I	Public Policy Definition, Nature Significance and Types Public Policy Models, Public Policy Process in India: Formulation and Implementation
II	Public policy Making Organs in India: Constitution, Executive Legislative, Judiciary, Political Parties, Pressure Groups, Press and Public Opinion.
III	Concept and Approach of Social Welfare and Social Welfare Policies- Education Policy and Right to Education, Health Policy and National Health Mission, Food Policy and Right to Food Security, Employment Policy (MGNREGA) Environment Policy.
IV	Citizen and Administration Interface-I Pubic Service Delivery and Redressal of Public Grievances –Citizen and Administration Interface-II RTI, Lokpal, Citizen Charter and E-Governance

## **Reading List**

- 1. Charles O. Jones, An Introduction to the Study of Public Administration Policy, California, Books Cale Pub. Co.
- 2. Charles Wheelan (2011), Introduction to Public Policy, New York, W. W. Norton & Company
- 3. E. Jacole Charles (1970), Policy and Bureaucracy, U.S, D.Van Nostranad Co
- 4. Fred M. Froheck (1979), Public Policy, Scope and Logic, London, Prentice-Hall
- 5. James F. Anderson (1979), Public Policy Making, New York, Preaget
- 6. Jawaharlal Nehru (1936), An Autobiography, New Delhi, The Bodley Head
- 7. Manheshwar Prasad (2013) Bureaucratic System and Public Policy in India, New Delhi, Munshiram Manoharlal Publishers
- 8. Michael Howlett (2011), The Oxford Handbook of Public Policy, New Delhi, Oxford University Press
- 9. Pardeep Sahni (1987), Public Policy: Conceptual Dimension, Kitab Mahal, Allahabad
- 10. R.S Ganapathy (1986), Public Policy and Policy Analysis in India, New Delhi, Sage
- 11. R.V Vaidyanatha Ayyar (2009), Public Policy Making in India, New Delhi, Pearson
- 12. Shashi Tharoor (2012), Nehru: The Invention of India, New York, Arcade

## Public Administration Syllabus BA-III Year (Semester-VI)

PUBA603

Code: DSE-IB; Option 02

## **Course: Public Finance and Administration**

Course Code	CODE-GE:PUBA603		
Credits-6	L (L=Lecture) T(T=Tutorial)		
	L-5	T-1	
Course Type	Core Course/Major		

## **Semester End Examination System:**

Maximum Marks Allotted	Minimum Pass Marks	Time Allowed
70	32	3.00 Hrs

Minor Test (Marks)	Class Test/Tutorials/Assignments /QUIZ/SEMINAR(Marks)	Attendance	Total Marks
15	10	5	30

Unit	Topic
I	Public Finance – Meaning and Forms, Financial Administration - Nature, Scope, Importance and Principles, Fiscal Federalism - Principles, Centre-state - Financial Relations, Finance Commission
II	Government Budget- Concept, Features, Types, Principles and Functions, Government Budgeting in India- Preparation, Enactment and Execution, Delegation of Financial Powers and Control over Expenditure, Role of Ministry of Finance
III	Tax Administration In India- Types of Taxes in India( Centre, State and Local) Methods of Taxation, Role of Central Board of Direct Taxes and Central Board of Excise and Customs and GST.
IV	Parliamentary Control over Finance, Parliamentary Committees (PAC, Estimate Committee and CPU) CAG and RBI

## **Reading list**

- 1. Mahajan, Sanjeev Kumar and Anupama Puri Mahajan, 2014, Financial Administration in India, PHI Learning Pvt Ltd, Delhi
- 2. Laxmikanth K.L., 2011, Public Administration, Tata McGraw Hill Education, 2011
- 3. Goel S.L., 2002, Public Financial Administration, Deep and Deep Publishers, New Delhi
- 4. Handa K.L., 2002, Expenditure Control and Zero Based Budgeting, Indian Institute of Finance, New Delhi
- 5. Hajela A.N., 2010, Public Finance (4<sup>th</sup> Ed), Ane Books, New Delhi
- 6. Thavaraj, M.J.K., 2003, Financial Administration of India (7<sup>th</sup> Ed) Sultan Chand and Sons, Delhi.
- 7. Second Administrative Reform Commission, (Fourteenth Report), Strengthening Financial Management System, GoI, New Delhi
- 8. Pooja Paswan, 2015, Financial Administration of India, Rajat Publications, Delhi

## Public Administration Syllabus BA-III Year (Semester-VI)

Code: GE-02;PUBA604 Course: E-Governance

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Course Code	CODE-GE:PUBA604			
Credits-6	L (L=Lecture)	T(T=Tutorial)		
	L-5	T-1		
Course Type	Core Course/Major			

## **Semester End Examination System:**

Maximum Marks Allotted	Minimum Pass Marks	Time Allowed
70	32	3.00 Hrs

**Continuous Comprehensive Assessment (CCA) Pattern:** 

Continuous Comprehensive Assessment (CCA) 1 attern.					
Minor Test	Class	Attendance	Total Marks		
(Marks)	Test/Tutorials/Assignments /QUIZ/SEMINAR(Marks)				
15	10	5	30		

Unit	Topic
I	E-Governance-Concept significance & Scope, Pre-conditions for implementing e-governance
II	E-Governance in Government Departments/Institutions/Agencies; Transforming
	Administrative Culture E-Governance and Good Governance.
III	E-learning, E-commerce, E-health
	Measures for Effective Implementation of E-Governance
	Challenges Measures for having effective e-governance
IV	Initiative taken for promoting E-governance in Himachal Pradesh,
	Challenges of E-Governance in H.P.

#### Readings

- 1. Giorgio Petroni and Fanie Cloete, New Technologies in Public Administration, 2005
- 2. Harekrishna Misra, Governance of Rural Information and Communication Technologies Opportunities and Challenges, 2009
- 3. A.K. Baranwal, Electronic Information Management System and p-Government: A Paradigm Shift from E-Government, 2010
- 4. M.A. Shareef et. al., E-Government Service Maturity and Development: Cultural, Organisational and Technological Perspectives, 2012
- 5. E.H. Klijn and Joop Koppenjan, Governance Networks in Public Sector, 2016